

# Marketing Evolution

## fresh thinking for powerful marketing

We increase the impact of marketing measures and enhance our customers' brand value. In order to achieve this goal we combine market research and consulting to create a tailor-made solution.





## RFC User Satisfaction Survey 2016

Report for RFC 1







November 2016

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1 Study Design

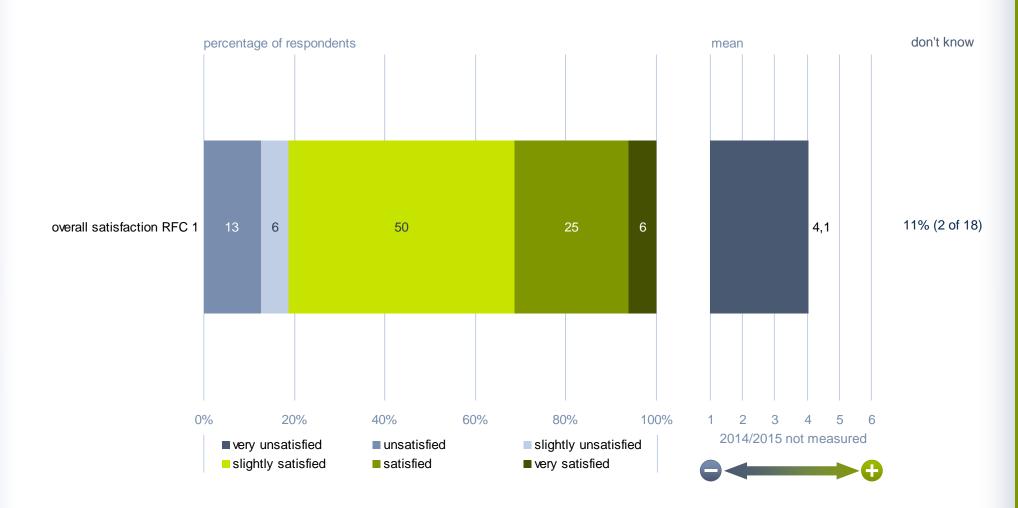


- 18 respondents
  - 18 RFC1 users / 0 non-users
  - 15 full interviews / 3 partial interviews
  - 10 nominated by RFC1 / 8 nominated by other RFCs
  - 3 agreed to forward name
  - 2 used topic-forward
- Computer Aided Web Interviews (CAWI)
- Contacts (e-mail address) delivered by RFCs
- 42 e-mail invitations sent
- Field Phase: 13 September to 7 October 2016



2 Satisfaction with the RFC

Overall Satisfaction marketmind



<sup>&</sup>quot;Overall, how satisfied are you in general as a user of the RFC(s)?"

foster the "how can WE get things done together" among corridor members

improve cross-border harmonization; speed up projects

mentioned in the PaP offer Meeting in Frankfurt

ministries should take over more responsibility to solve problems they are in charge of, like longer trains (financing of longer tracks)

one overall TAG Meeting for all corridors, this would ensure a coherent treatment of topics

please DON'T create more PaPs

the advantage of PAP towards national paths is still unclear/not given

a cross-corridor coordination and consultation process together with RU should be set up; an official body (e.g. Executive Board) should approve that process and eventually establish a regularly reporting

please harmonize the nationals network statements

secure financial investment independence for minor bottleneck eliminations

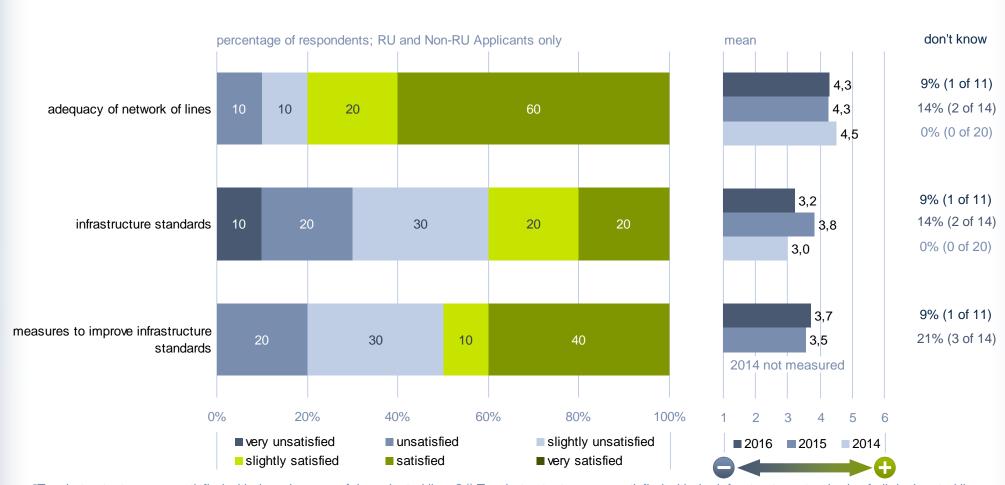
the contrast of flexible and various needs from the market towards a nearly fix PAP offer is probably a irresolvable structural problem (as long as long as nondiscriminatory criteria are respected)

be more politically active to enhance interoperability and standardization along corridor

coach members of corridors on how to act to help corridor development

development of ETA on the whole corridor

"If there are any other opinions/suggestions/expectations (either concerning the state of play or the future development of the RFC) that you would like to share with us, please describe them below."



"To what extent are you satisfied with the adequacy of the selected lines? || To what extent are you satisfied with the infrastructure standards of all designated lines, including diversionary routes dedicated to the RFC, concerning parameters such as train length, axle load, electrification, loading gauges, etc.? || To what extent are you satisfied with the measures taken by the RFCs' Infrastructure Managers to improve the infrastructure standards on the lines assigned to the corridor?"

#### Infrastructure Standards || criticism/suggestions || open question



#### very unsatisfied/unsatisfied

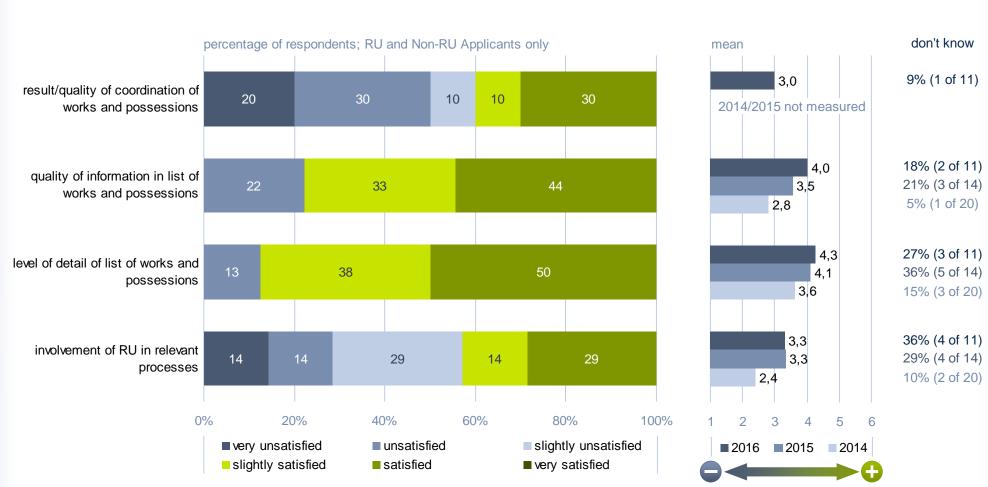
station Aachen-West: track length + direction change + tonnage limit 740m train length in Germany still missing and no reliable implementation plan until 2020 2000t train weight in Italy still missing and no reliable implementation plan until 2020 high profile in Italy

#### slightly unsatisfied or better

in Switzerland it is usual to operate trains with 2 or 3 engines in the mountains; this is not always good from infrastructure in definition of meters train length of 740m is not possible

the overall limited/insufficient capacity is the most crucial issue on the infrastructure

#### Satisfaction with Coordination of Works & Possessions



"To what extent are you satisfied with the result/quality of the coordination of planned temporary capacity restrictions (works and possessions) on the corridor? || ... with the quality of the information given in the list of planned temporary capacity restrictions that will affect the availability of the lines assigned to the corridor? || ... with the level of detail in the contents of the list? || How do you feel about the way your opinion is taken into account in the relevant processes?"

## Quality of information in list of works and possessions || criticism/suggestions || marketmind open question

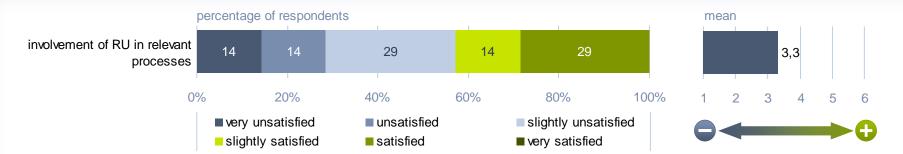


#### very unsatisfied/unsatisfied

publication lists are very complex and detailed and barely harmonized between different IM we receive the information about construction works but without corresponding measures/alternatives; this is an essential information. lists are not sufficiently updated; partly we receive information from the IM which is different from what has published

<sup>&</sup>quot;If you are 'unsatisfied' or 'very unsatisfied', please specify the main reasons?"

## Involvement of RU in relevant processes || criticism/suggestions || open question



#### very unsatisfied/unsatisfied

the process agreed by RNE is not respected; we virtually cannot identify any process of coordination we mentioned various times that the offered paths do not correspond with actual running products

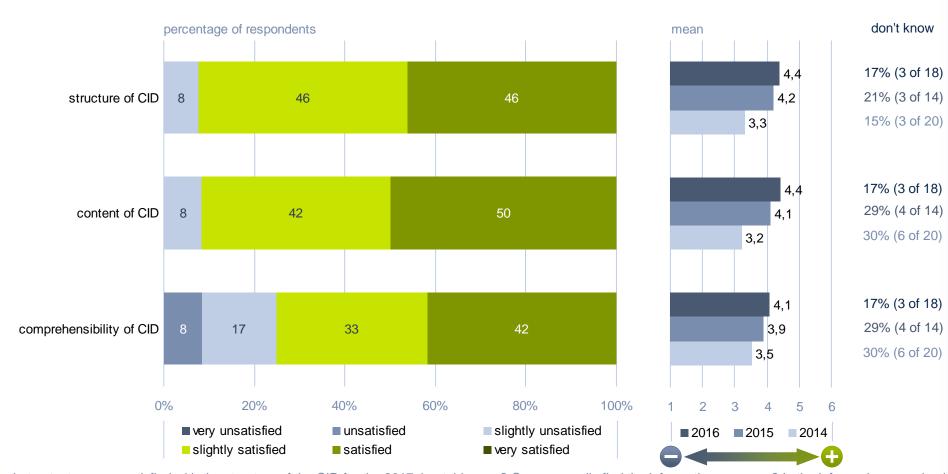
closer coordination of IMs and sections of IMs to have one harmonized coordination result good information from Swiss infrastructure more and direct communications offer existing trains

RUs should be invited to coordination meetings of the IMs at a moment where the planning of restrictions can still be influenced take into account capacities on potential alternative routes

taking care for the availability of alternative lines

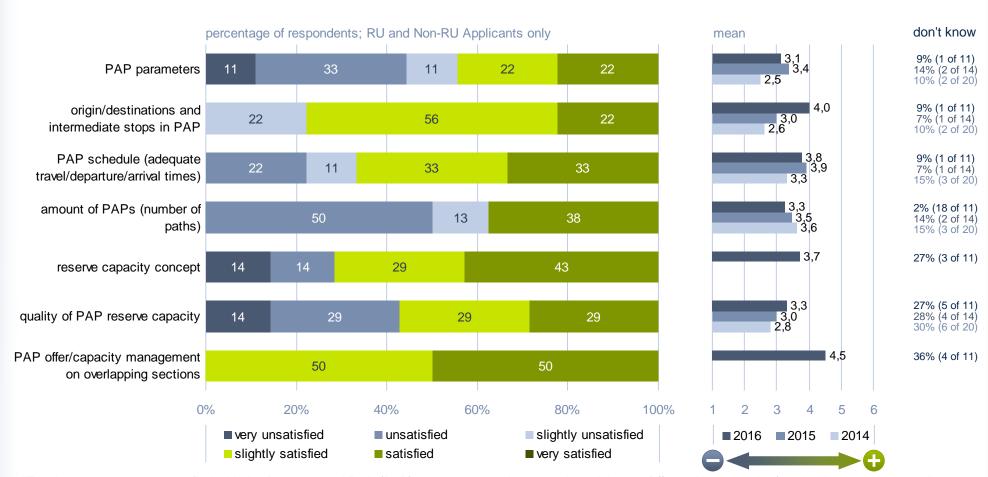
educate coordinators in customer needs more thoroughly

get CH to offer handmade solution and not only kick back in KAT-procedure



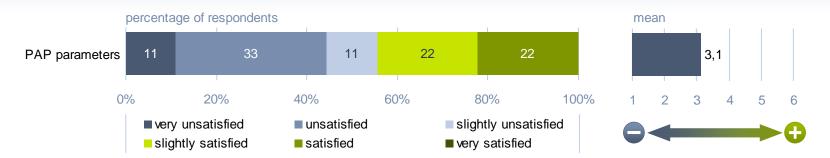
"To what extent are you satisfied with the structure of the CID for the 2017 timetable year? Can you easily find the information you want? Is the information organized in a logical way? || ... with the contents of the CID? Do the contents match your business needs? Is the level of detail sufficient? || ... with the comprehensibility of the CID? Is the wording clear and user-friendly? Are there enough graphical elements (where clear illustration is required)? Is the CID layout/design attractive?"

add large construction projects leading to reduced capacity (e.g. Luino line 2017) complete trains 1-7 in all countries harmonized CID among all RFCs and in line with national rules more and direct communications optimize the information about construction works



"To what extent are you satisfied with the Pre-arranged Path (PaP) parameters such as length, weight, etc.? || ... with the origins/destinations and intermediate stops? || ... with the PaP schedule? || ... with the amount of the PaPs? Is there a sufficient number of PaPs? || ... with the RC concept? || ... with the RC concept? || ... with the quality of Reserve Capacity? || PaP offer and the capacity management process on overlapping corridor sections?"

## PAP parameters || criticism/suggestions || open question



#### very unsatisfied/unsatisfied

P400 in IT

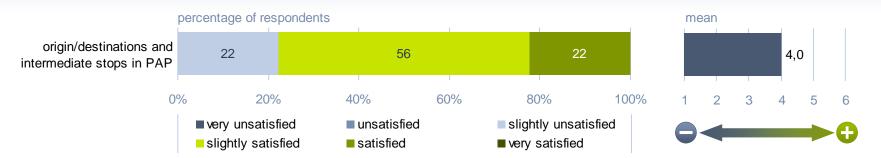
infrastructure parameters reflect the least common denominator

PaPs are basing on currently blocked capacity by a running traffic - means who wins a PaP is hitting a running traffic out of the production model

there are situations with 2-3 engines in the mountains; these meters with 2-3 engines are not implemented in the PaP

for discriminatory reasons it is not allowed to create customized PAP for RU. The result is an average which is not suitable for the RU anymore

## origin/destinations and intermediate stops in PAP || criticism/suggestions || open question

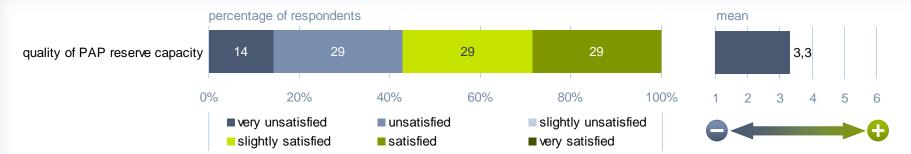


#### slightly unsatisfied or better

a PAP is always a compromise compared to customized solutions

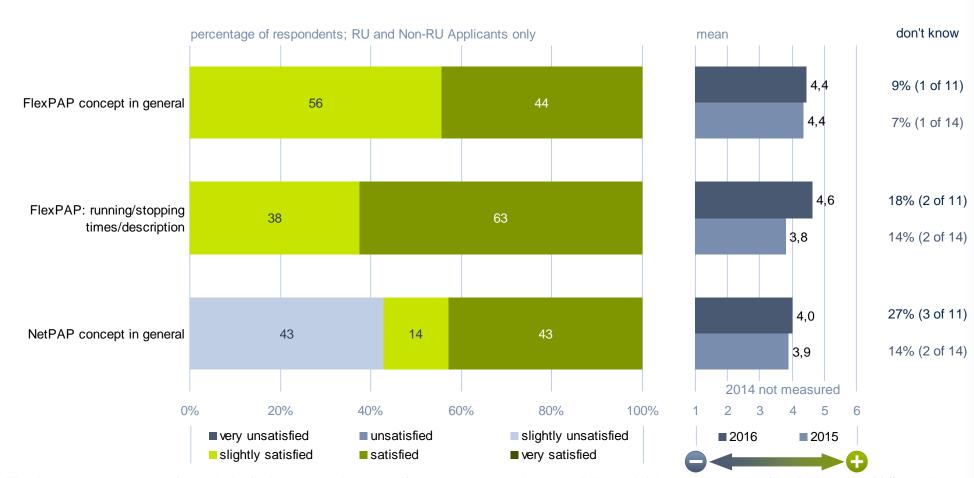
the needs between the RU are very (too) different to create an offer which suits everybody

### quality of PAP reserve capacity || criticism/suggestions || open question

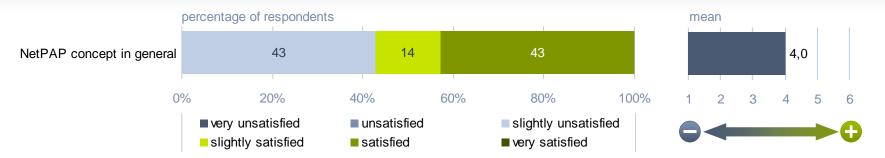


#### very unsatisfied/unsatisfied

current approach for Reserve Capacity does not reflect the real needs
the approach with national requests is more efficient (RFC would only be one more player in the process)
despite of the work of the RFC during some months, there was still no harmonized offer of train paths
PaP ad hoc capacity block Swiss national traffic

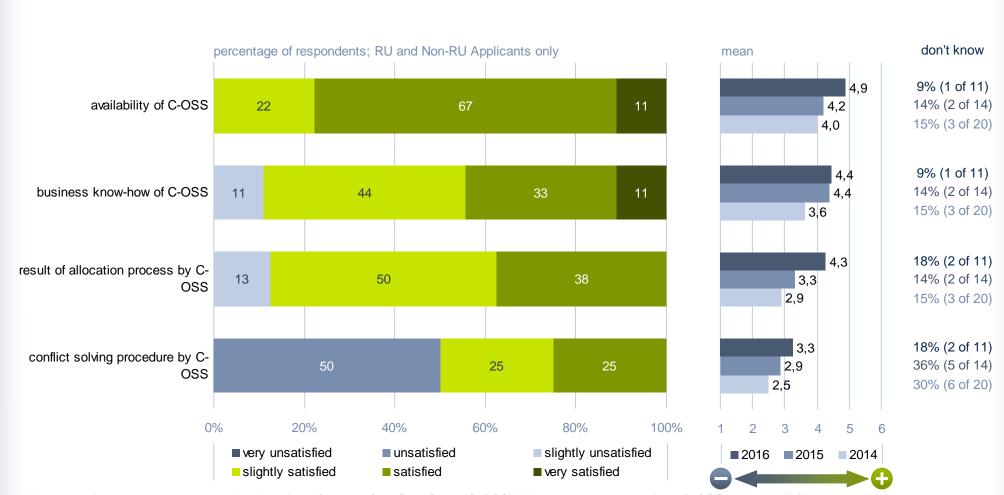


"To what extent are you satisfied with the flexible approach to arrival/departure times and the possibility to shift intermediate stops (FlexPAP concept)? || ... with the FlexPAP concerning running/stopping times and description? Is the indicated range of standard running times / maximum stopping times useful and is the description of the FlexPAP concept in CID 2017 sufficient? || ... with the Net-PaP concept to influence / improve the priority value of your PaP request in case of conflicts?"



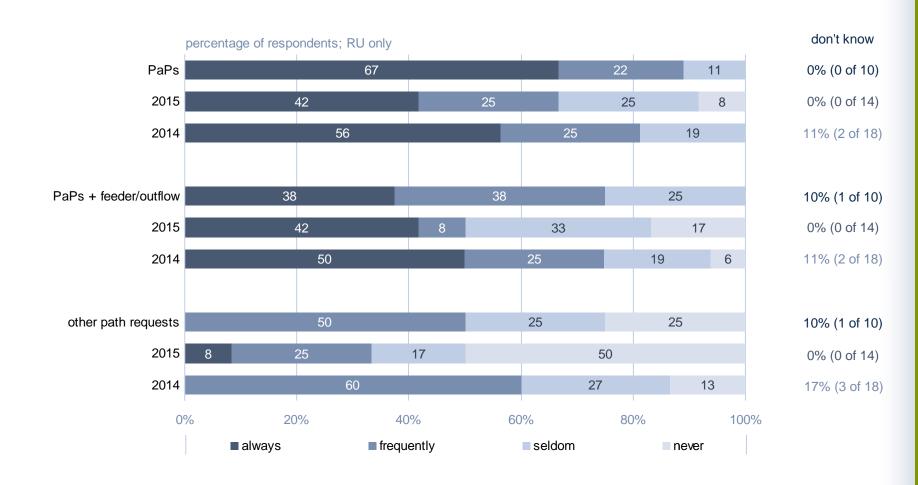
#### slightly unsatisfied or better

the idea is good, but the various types of PAP has reached a complexity which is hardly manageable (including systems)

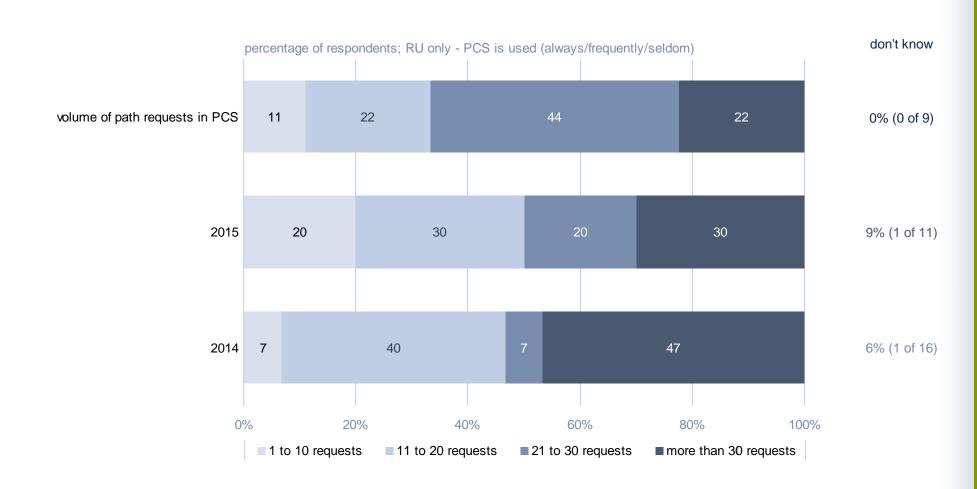


"How satisfied are you with the availability of the Corridor One-Stop Shop (C-OSS)? (Is the reaction time of the C-OSS adequate?) || How satisfied are you with the business know-how of the C-OSS? || How satisfied are you with the result of the allocation process for the 2017 timetable year? (Please consider especially the pre-allocation by the C-OSS, and the delivery of the draft and final timetable offers.) || How satisfied are you with the conflict-solving procedure?"

concentrate on creating additional traffic, not on changing running systems
make C-OSS more than just an interface
more transparency in the allocation of PAP
see topics of the workshop
the situation with Luino and the switch to Simplon is not coordinated well between infra and RFC
PAP only interesting for short term needs; yearly timetable prefers a customized solution
publishing of really available capacity for new traffics
reduce incentives for ordering more PAP than necessary (result of allocation formula)
reduce the discrimination of short-distance traffics (result of allocation formula)



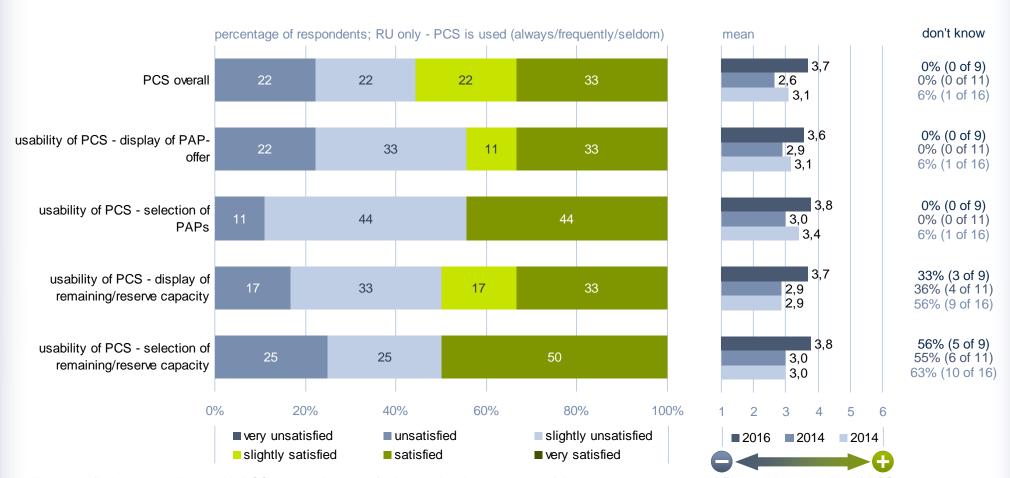
"How often does your company use the PCS booking tool for international path requests?"



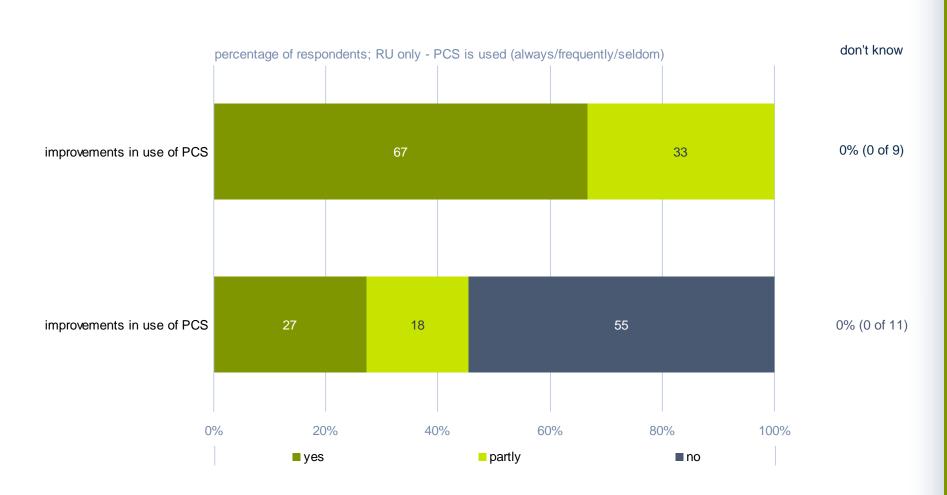
<sup>&</sup>quot;What is the volume of path requests (dossiers) you placed in PCS for the 2017 timetable year?"

## Satisfaction with Path Coordination System (PCS)

#### marketmind

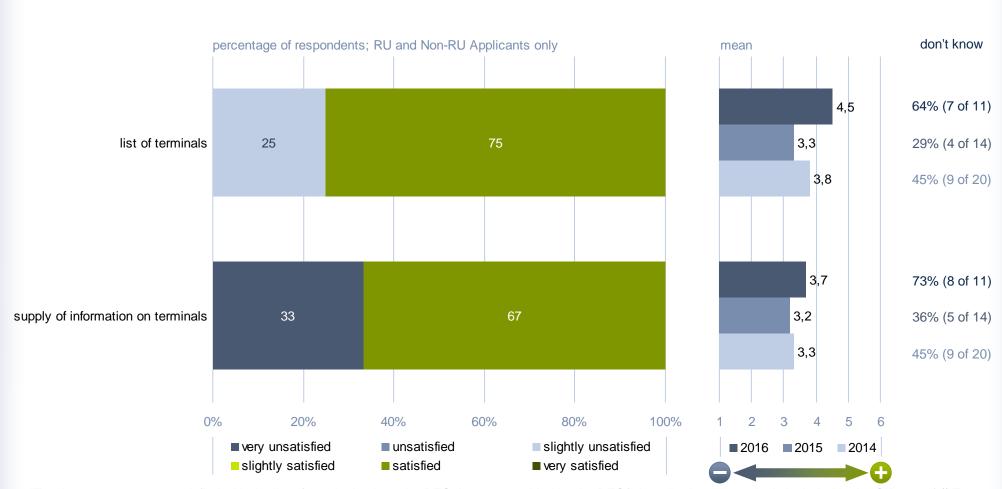


"How satisfied are you all in all with PCS as a booking tool for international path requests? Does it match your needs? || ... with the usability of PCS concerning the display of the PaP-offer? || ... concerning the selection of required PaPs? || ... concerning the display of remaining / reserve capacity (late and ad-hoc path requests)? || ... with the usability of PCS concerning the handling of required remaining / reserve capacity (late and ad-hoc path requests)?"



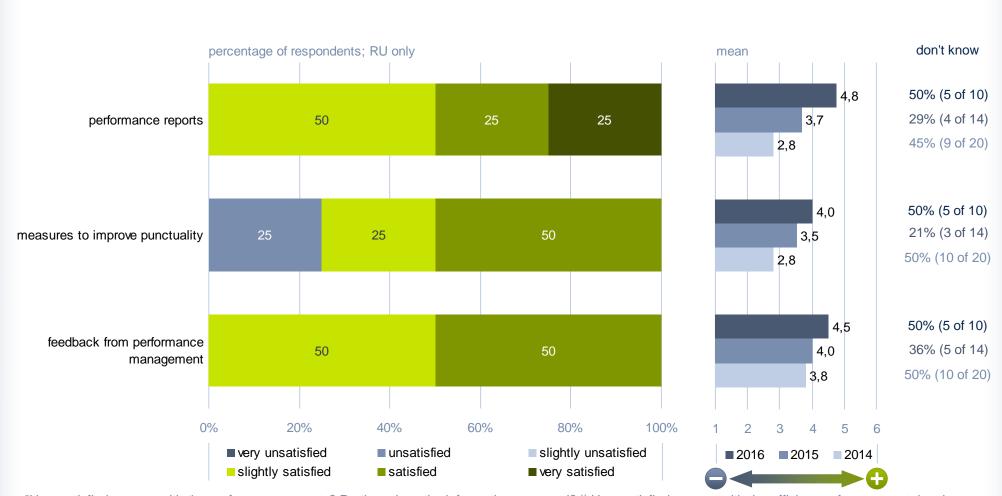
"On 25 January 2016 RNE released an overhauled version of PCS ("PCS Next Generation"). The new system is based on modern standards, its goal being to increase usability. Have you perceived any significant improvements in the use of PCS compared to the previous year?"

make PCS less complicated and more user friendly (more efficient for entering) create one interface, make national requirements obsolete make available for ordering process as well as carrying out the planning itself

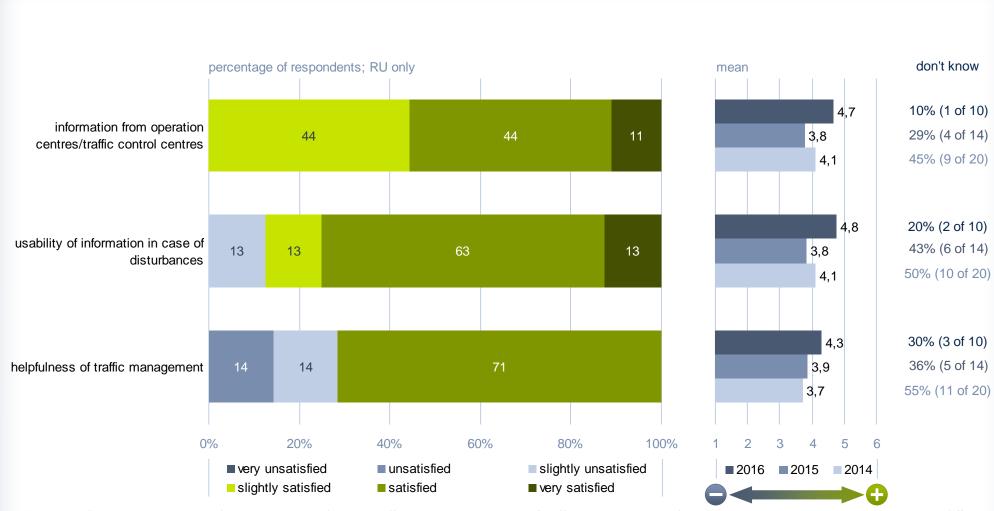


"To what extent are you satisfied with the list of terminals along the RFC that are provided by the RFC? Are all relevant terminals included in the CID 2017? || To what extent are you satisfied with the supply of information on terminals? Is the RFC supplying all relevant information on Terminals (either contained inside the CID 2017 or other sources)?"

## Satisfaction with Train Performance Management

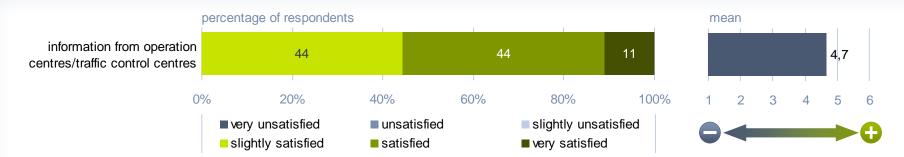


"How satisfied are you with the performance reports? Do they show the information you need? || How satisfied are you with the efficiency of measures taken in order to improve punctuality? || How satisfied are you with the feedback you receive from your whole RFC performance management team (if it exists) / train performance management? The RFC performance management team evaluates the punctuality of your trains and reports it back to you."



<sup>&</sup>quot;How satisfied are you with the information you get from the different operation centres / traffic control centres of the IMs on the corridor while operating trains? || ... with the usability of the information you get from the operation centres / traffic control centres of the IMs on the corridor in case of disturbances? || How helpful is the Infrastructure Managers' (IMs') traffic management as regards running your trains with a high service quality?"

## information from operation centres/traffic control centres || criticism/suggestions || open question



slightly unsatisfied or better

more reliable and quick information regarding ETA - > to final destination

<sup>&</sup>quot;If you are 'unsatisfied' or 'very unsatisfied', please specify the main reasons?"

## helpfulness of traffic management || criticism/suggestions || open question



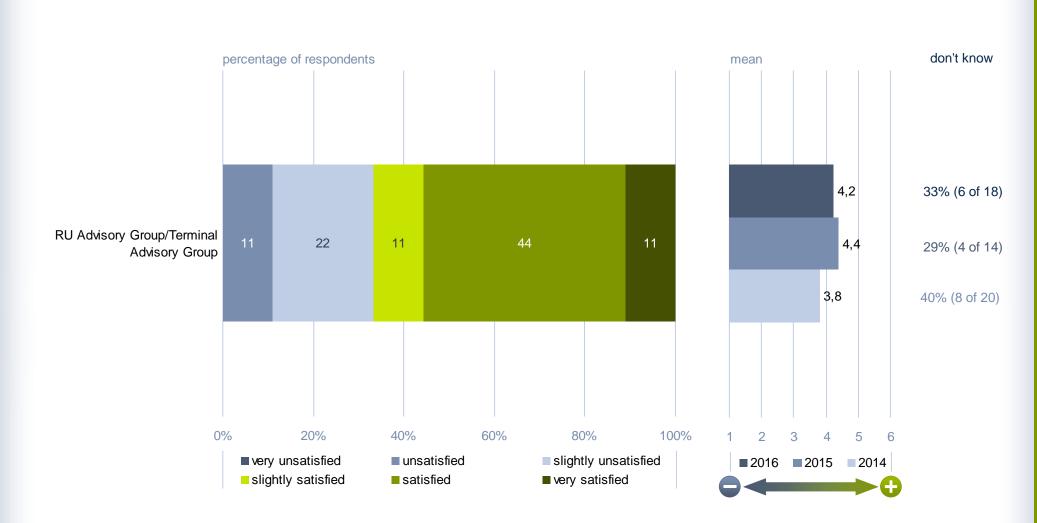
#### very unsatisfied/unsatisfied

especially Infrabel

#### slightly unsatisfied or better

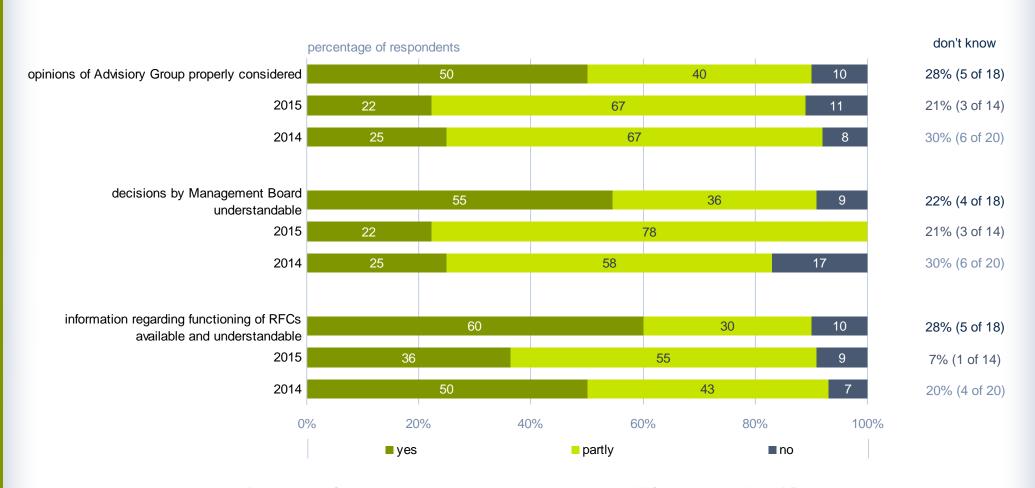
to many interruptions due to infrastructure failure in the past year time for resuming full service after interruption to long information not fast enough, reliable ETA to final destination needed

<sup>&</sup>quot;If you are 'unsatisfied' or 'very unsatisfied', please specify the main reasons?"



"How satisfied are you with the RU Advisory Group/Terminal Advisory Group (RAG/TAG) meetings. Is your attendance beneficial and useful for your company?"

## Satisfaction with Co-operation with the RFC Management Board (2)



"Do you consider that the opinion of the Advisory Group has been properly taken into account by the RFC Management Board? || Are decisions taken by the RFC Management Board (that concern your business) understandable for you? || Is information regarding the functioning of the RFC easily available and understandable for you?"

active, business related use of the existing working groups

communication about the RFC decisions and implementation of investments for the market players (potential users of the corridor) should be done in clearer way; what's in it for the shippers, for the logistical players, for the road haulers etc.

past steps of 1 pagers and action list have been good

possibility to have an agenda point in the management board meeting

active business partnership

coordination of works with corridor RFC2 should be taken into account

improve feedback loop - especially in between meetings

coordination of implementation of capacity issues, long and heavy trains should be clarified between Belgium, Germany, Switzerland and Italy

more transparency of current activities and status of ExB/MB for RAG/ TAG

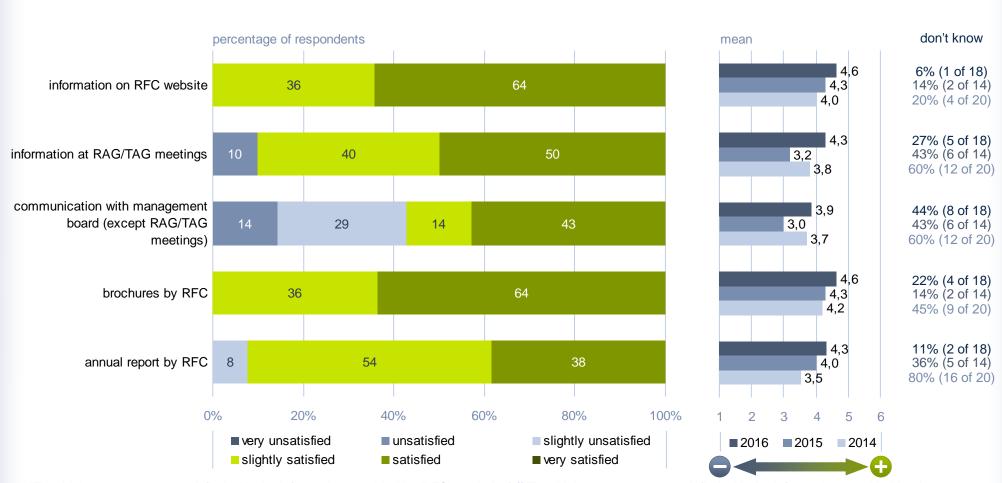
ERTMS developments to be aligned along the corridor

use mediums of video telcos

design/construct customer information platform more user friendly/up to date

the cost challenge is not explicitly addressed in the regulation but it should be the basic idea of the RFC concept

#### Satisfaction with Overall RFC Communication



"To which extent are you satisfied with the information provided by RFC's website? || To which extent are you satisfied with the information provided by the RAG/TAG Meetings? || To which extent are you satisfied with the communication with the Management Board of the RFC other than at the RAG/TAG meetings? || To which extent are you satisfied with the brochures/annual report published by the RFC? "

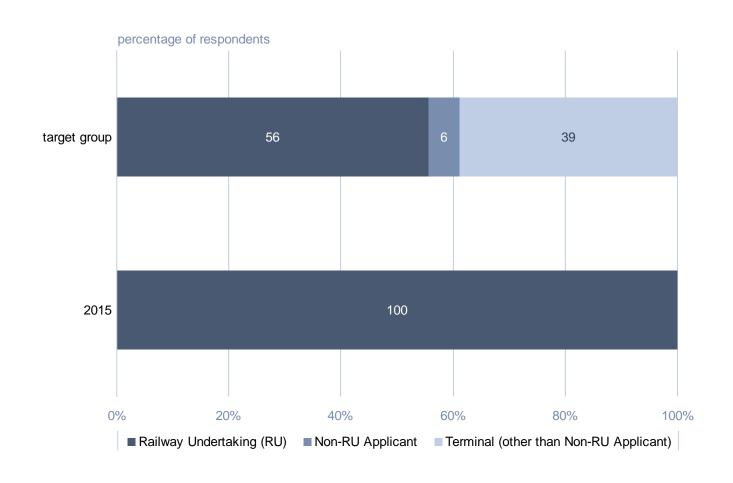
a harmonization challenge (operational processes & technical aspects) and a legal challenge (removal of redundant national rules) communication is useful, but focus on results, communication comes in a second step monitor of pending issues regarding where what is blocked, why and what are next steps monitoring of relevant issues concerning the corridor, discussed at the commission/ other committees etc. the cost challenge is not explicitly addressed in the regulation but it should be the basic idea of the RFC concept stronger involvement of Transport Ministries /Member States would help in overcoming national barriers to harmonization

#### marketmind

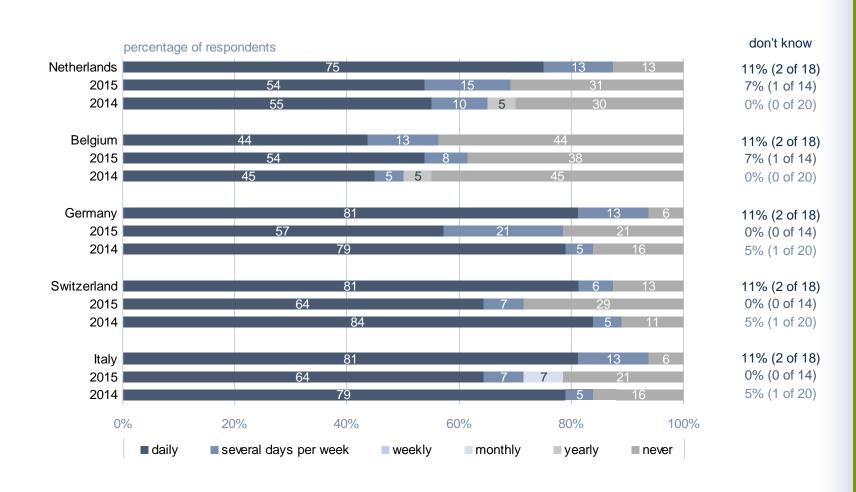


3 Sample Description

Target Group marketmind

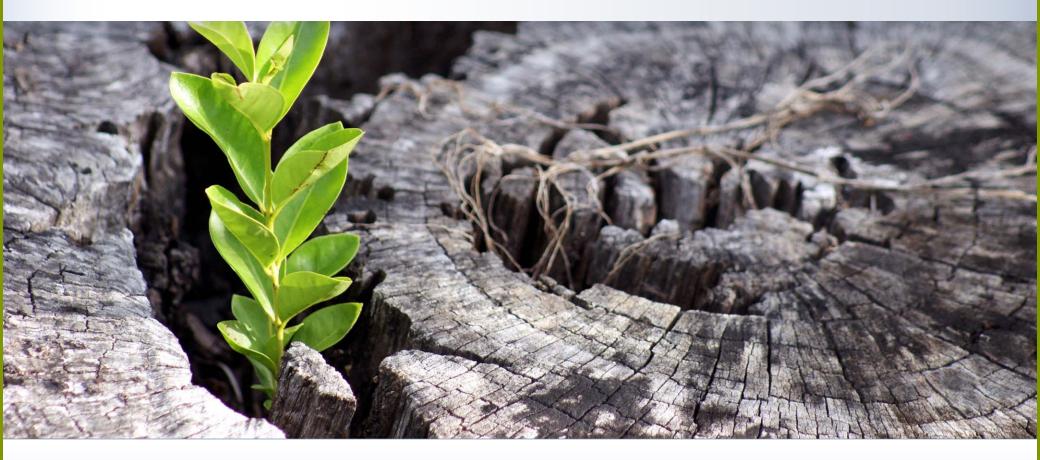


<sup>&</sup>quot;To which of the following types of target groups does your company belong?"



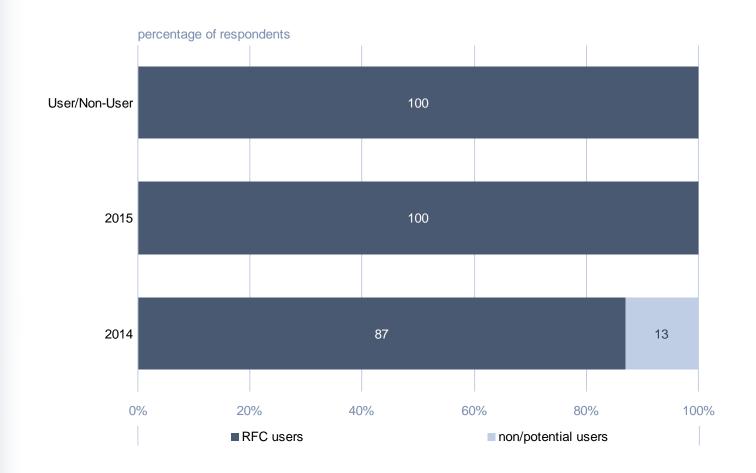
<sup>&</sup>quot;How frequently does your company operate/run international services on the following sections of this corridor?"

#### marketmind



4 Non/potential users

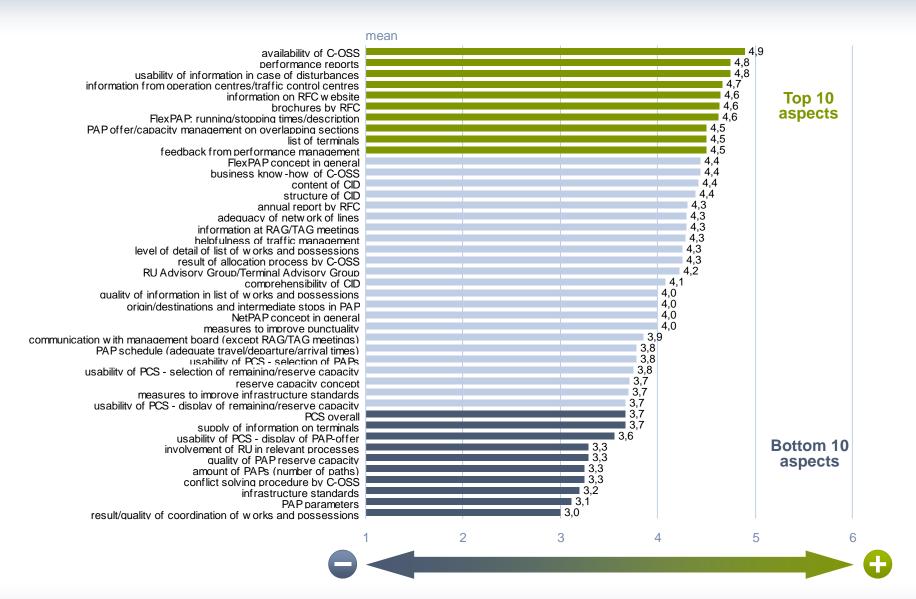
Users vs. non users marketmind

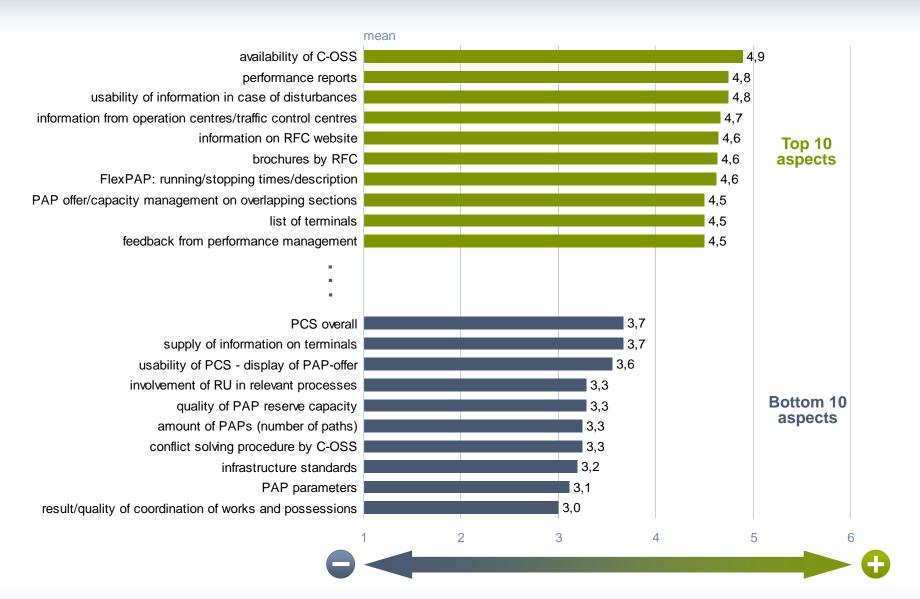


## marketmind

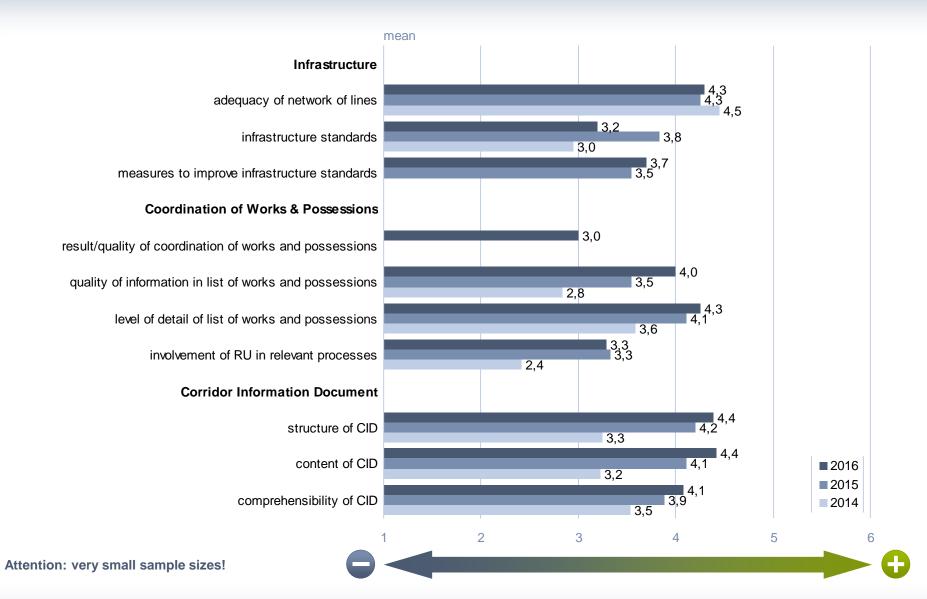


5 Summary





# Summary - Satisfaction Rating || Comparison to 2015/2014 (1)



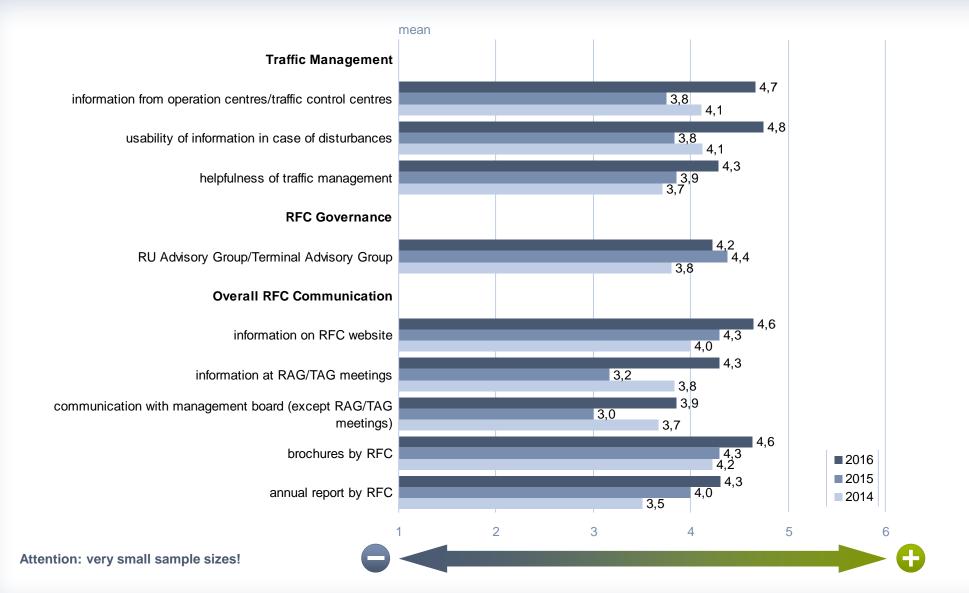
## Summary - Satisfaction Rating || Comparison to 2015/2014 (2)



## Summary - Satisfaction Rating || Comparison to 2015/2014 (3)



## Summary - Satisfaction Rating || Comparison to 2015/2014 (4)



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